

**From:** Theo Gantos  
**To:** Microsoft ATR  
**Date:** 1/25/02 4:11pm  
**Subject:** Microsoft needs to have checks and balances

Thanks for the opportunity to put these remarks on the record. I have written several articles on the issue of Microsoft in the IT industry and think that allowing them to operate as they have is a great impediment to the industry. Since the IT industry is dominated by the US, this also represents a threat to our GDP. Previous remedies are as insufficient as 2 man police car patrols were against street gang activity in Chicago. Only "proactive" checks and balances will protect our industry. These must that assume that this company will continue to do what it has in the past, abuse its monopoly power. Waiting several years and spending millions of dollars to bring them to trial over violations is like trying to lock the house after it has burnt to the ground.

The government established emissions and safety regulations when it became apparent that the auto industry was inherently unable to self-regulate. I think that Microsoft has the burden to prove that it can prevent future transgressions, which it cannot. I remember a computer industry dominated by IBM in the 1970's which was devoid of serious innovation. Microsofts hold on the industry is even more pronounced and dangerous.

Here are the links to my publications about Microsoft. I'd like these entered into the record as well.

<http://www.teka.com/publications/paper19971030.html>  
<http://www.teka.com/publications/paper19971106.html>  
<http://www.teka.com/publications/paper19980115.html>  
<http://www.teka.com/publications/paper19980304.html>

Regards,

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